



MINUTES OF THE OPEN SESSION
OF THE MEETING OF THE BOARD OF GOVERNORS

Held on Wednesday, February 15, 2006, immediately following the meeting
of the Closed Session, in Room GM 407-1, SGW Campus

Present

Governors: Mr. Peter Kruyt, *Chair*, Mr. John Aylen, Mr. David Bernans, Me Gerald C. Burke, Dr. June Chaikelson, Mr. Walter Chan, Mr. James Cherry, Mr. Howard Davidson, Me Rita de Santis, *Vice-Chair*, Mr. Brian Edwards, *Vice-Chair*, Ms. Suzanne Gouin, Dr. Arvind K. Joshi, Mrs. Judith Kavanagh, Dr. William Knitter, Dr. Lawrence Kryzanowski, Dr. Claude Lajeunesse, *President and Vice-Chancellor*, Me John Lemieux, Ms. Christine Lengvari, Mr. Tony Meti, Mr. Desmond O'Neill, Dr. Rhona Richman Kenneally, Ms. Patricia Saputo, Mr. Mohamed Shuriye, Mr. Ivan Velan, Mrs. Lillian Vineberg, Mr. Jonathan Wener, *Vice-Chair*

Non-voting Observers: Mr. John Hall

Officers of the University: Ms. Kathy Assayag, Me Marcel Danis, Mr. Michael Di Grappa, Mr. Larry English, Mr. John Parisella, Dr. Martin Singer

Guests: Me Pierre Fréreau, *Assistant Secretary-General and General Counsel*, Mr. Garry Milton, *Executive Director, Office of the President*

Absent

Governors: Dr. Rama Bhat, Mr. Charles G. Cavell, *Vice-Chair*, Hon. Baljit Singh Chadha, Dr. Sally Cole, Mr. Brent Farrington, Mr. Paul Gauthier, Mr. David P. O'Brien, *Chancellor*, Mr. Alex G. Potter, Mr. Thomas Price, Mr. Richard Renaud, Mrs. Suzanne Sévigny, Dr. Hani Shennib, Mrs. Mackie Vadicchino de Massy

Non-voting Observers: Ms. Jean Freed

1. Call to Order

The Open Session was called to order at 8:20 a.m.

1.1 Chair's remarks

Mr. Kruyt reported that during the Closed Session, the Board of Governors approved the extension of Dr. Nabil Esmail's term as Dean of Engineering and Computer Science

for one year upon completion of his current term on May 31, 2007, from June 1, 2007 to May 31, 2008.

1.2 Approval of the Agenda

Mr. Kruyt mentioned that item 7 should read "*Election of a member to the Employee Benefits Committee and to the Pension Committee*".

Upon motion duly moved and seconded (Gouin, Davidson), it was unanimously RESOLVED:

R-2006-2-6 *THAT the Agenda be approved, as revised.*

1.3 Approval of the Minutes of the Open Session meeting of January 19, 2006

Upon motion duly moved and seconded (Gouin, Davidson), it was unanimously RESOLVED:

R-2006-2-7 *THAT the Minutes of the Open Session meeting of the Board of Governors, held on January 19, 2006, be approved.*

2. Business arising from the Minutes not included on the Agenda

There was no business arising from the Minutes.

3. Presentation regarding the Faculty of Arts and Science

Dean Graham thanked the Board for this opportunity and acknowledged the presence of two predecessors, Dr. June Chaikelson and Dr. Martin Singer, specifying that he was building on achievements which were the result of their work.

Dean Graham began by given some quick facts about the Faculty of Arts and Science. With about 18,000 program students, which equates to 14,000 FTE, 500 full-time and 600 part-time faculty members and some 200 staff members, the Faculty is similar to a small city and larger than more than half of Canada's universities. The Faculty is the third largest in Canada, offering 162 undergraduate and 51 graduate programs, with diverse program options. The Faculty has three sectors, Humanities, Social Science and Science, 21 departments and 5 colleges.

In addition, new and exciting offerings continue to be developed, including a range of new graduate programs, and many top programs require high admission averages. Many programs which offer a Master's degree are now contemplating developing a PhD program, essential in attracting research-oriented faculty members. He apprised the Board of some of the Faculty's most recent successes with respect to degrees or diplomas launched during the past few years.

Dean Graham stated that building on rapid growth will require provision for more support for faculty activities. Research awards have increased substantially in recent years, from \$8 million to \$13 million, although NSERC funding has not risen as rapidly as that from other sources and CFI funding is highly variable. The Faculty had awarded 30 research chairs to outstanding scholars. Money for faculty support for research activities had grown to nearly \$2 million to support professional development, travel, conference organization, research centres, start-up funds, etc. Dean Graham conveyed the objective of increasing research funding by 15% annually, which would lead to a doubled funding in a five-year period and identified the new research support structures that must be put in place to achieve this objective.

With respect to graduate studies, Dean Graham indicated that graduate program enrolments have increased slowly over the past decade, with more rapid increases in recent years. However, graduate enrolments must increase much more rapidly than undergraduate enrolments if Concordia is to meet its target of 20% graduate enrolments of its student body. He identified three elements to the graduate funding challenge: increasing graduate funding on an annual basis, giving graduate studies a higher profile in the office of the Dean of Arts and Science and elevating graduate funding to the top priority in the Faculty's case for support.

Dean Graham continued by reviewing the finances and infrastructure of the Faculty, specifying that the detailed summary of revenue and expenses is included in the copy of the presentation. Alumni and faculty members are by far the largest groups of contributors to the Faculty's advancement. Therefore, the challenge is to increase donations from other sources.

With respect to the next decade, Dean Graham outlined the Faculty's objectives regarding faculty and staff, students and facilities.

In closing, Dean Graham thanked his staff and the department chairs who provided the information for his presentation. Following his presentation, a discussion ensued during which Dean Graham responded to questions from Governors.

4. Report of the President

Dr. Lajeunesse reported that the budget preparation remains a top priority in order to meet the commitment to present next year's budget by the end of this year. Mr. English is leading this exercise. Preliminary figures indicate that it will be a challenge to achieve a balanced budget. Weekly meetings are held to monitor the situation.

He continued by saying that a decision from the provincial government regarding JMSB funding is expected shortly after the announcement of the provincial budget. Together with several of his colleagues, the President will be attending the upcoming national summit on post-secondary education, held in Ottawa and co-chaired by Premiers Jean Charest and Dalton McGuinty. Dr. Lajeunesse will seize this opportunity to lobby the federal government to reinvest funds into the post-secondary sector.

5. Election of additional members to the Advisory Search Committee for the Vice-President, Research and Graduate Studies

Upon motion duly made and seconded (Lajeunesse, Bernans), it was unanimously RESOLVED:

R-2006-2-8 *THAT the following persons be elected as members of the Advisory Search Committee for the Vice-President, Research and Graduate Studies:*

- *Dr. Rachida Dssouli, a full-time faculty member, nominated by election by the Faculty of Engineering and Computer Science*
- *Dr. Sally Cole and Dr. Barbara Woodside, both full-time faculty members, nominated by election by the Faculty of Arts and Science*
- *Mr. Steven Rosenshein, an undergraduate student nominated by the Concordia Student Union*
- *Ms. Véronique Allard, a graduate student nominated by the Graduate Students' Association*

6. Election of additional members to the Advisory Search Committee for the Dean of the John Molson School of Business

Mr. Kruyt informed the Board that Dr. William Knitter had been appointed as the member of the Board representing faculty members in replacement of Dr. Sally Cole who had resigned from this search committee, given her election to the Vice-President, Research and Graduate Studies search committee.

Upon motion duly made and seconded (Lajeunesse, Gouin), it was unanimously RESOLVED:

R-2006-2-9 *THAT the following persons be elected as members of the Advisory Search Committee for the Dean of the John Molson School of Business:*

- *Dr. Stéphane Brutus, Dr. Anne-Marie Croteau, Dr. Stylianos Perrakis and Dr. Christopher A. Ross, all full-time faculty members, nominated by election by the faculty at large in the John Molson School of Business;*
- *Mr. Jason Moschella, a graduate student from the John Molson School of Business, nominated by the Graduate Students' Association*
- *Ms. Mary Genova, a member of the administrative and support staff from the John Molson School of Business, nominated in conformity with the Electoral College Policy*

7. Election of a member to the Employee Benefits Committee and to the Pension Committee

Upon motion duly made and seconded (Kavanagh, Kryzanowski), it was unanimously RESOLVED:

R-2006-2-10 *THAT, further to the resignation of Mr. Ronald Lawless, Mr. Paul Gauthier be elected a member of the Employee Benefits Committee and of the Pension Committee.*

Mrs. Kavanagh conveyed her deep appreciation and personal thanks to Mr. Ronald Lawless who had agreed to remain on the committee to help her learn the ropes. Further to this comment, upon motion duly made and seconded (Kavanagh, Kryzanowski), it was unanimously RESOLVED:

R-2006-2-11 *THAT the Board of Governors express its gratitude to Mr. Ronald Lawless for his long service, outstanding contribution and masterful chairmanship of the Employee Benefits and Pension Committees.*

8. Authorization to Trust La Laurentienne to reimburse a lost bond

Upon motion duly made and seconded (Lajeunesse, Cherry), it was unanimously RESOLVED with one abstention (Mr. Wener having abstained since he is a member of the Board of Directors of the Laurentian Bank):

R-2006-2-12 *WHEREAS Trust La Laurentienne has informed the University of a claim from Banque Royale for reimbursement of the value of a lost bond and interest associated with Concordia University Bonds (Series 1C) and a notarized "Affidavit de Perte" have been received from Banque Royale;*

BE IT RESOLVED THAT the Board of Governors authorize Trust La Laurentienne to reimburse Banque Royale the value of bond number 1N-162 in the amount of \$10,000 plus interest of \$475.

9. Reports of the Vice-Presidents

9.1 Provost and Vice-President, Academic Affairs - Dr. Martin Singer

Dr. Singer waived his report.

9.2 Vice-President, Services - Mr. Michael Di Grappa

Referring to the commitment to increase the number of student residences (144 beds), Mr. Di Grappa apprised Governors that the short-term goal of adding 100 additional beds by September 2006 is in the process of being met. For the long-term, proposals are being considered which would result in 500 to 1000 additional beds.

In response to a query by Mr. Bernans regarding security concerns that would have lead to the cancellation of a room reservation made by SPHR, Mr. Di Grappa replied that he is not in the habit of discussing security concerns in a public forum. He added that he has asked a report from SPHR to find out what happened.

9.3 Vice-President, External Relations, and Secretary-General – Me Marcel Danis

Me Danis waived his report.

9.4 Vice-President, Finance – Mr. Larry English

Mr. English waived his report.

9.5 Vice-President, Advancement and Alumni Relations – Ms. Kathy Assayag

Ms. Assayag apprised the Board of various upcoming events, namely the launching of the Community Campaign this afternoon to increase the internal participation rate of volunteer staff and faculty to 45%. She indicated that invitations to Board members for the April 6 opera event “Hitting the High Notes” are forthcoming.

She updated Governors on the search process for some key positions and was pleased to report that the Principal Director of Development of JMSB, Arts and Science and Fine Arts had been selected. The position of Principal Director of Development of ENCS and that of Planned Giving remain to be filled. She thanked Governors Christine Lengvari and Howard Davidson for their work on the committee. Ms. Assayag concluded her report by informing the Board that the exercise to define the table of needs is almost complete.

10. Any other business

Mr. Shuriye spoke of upcoming CSU initiatives regarding the organization of an important student lobbying effort in Ottawa at the summit on post-secondary education, a reading week trip to New York City, a “Rights and Responsibilities” week to sensitize students about plagiarism, academic misconduct, etc. Lastly, Governors will be receiving invitations to attend a conference featuring Ralph Nader on April 6.

11. Next meeting

The next regular meeting of the Board of Governors will be held on Thursday, March 16, 2006, at 8 a.m., in Room GM 407-1, on the SGW Campus.

12. Adjournment

The Open Session adjourned at 9:30 a.m.



Danielle Tessier
Secretary of the Board of Governors